Jazz at Aspen - Snowmass (A Colorado Non-Profit Corporation)

September 30, 2022



Jazz at Aspen - Snowmass (Colorado Non-Profit Corporations) September 30, 2022

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MCMAHAN AND ASSOCIATES, L.L.C.



M & A

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Jazz at Aspen - Snowmass Aspen, Colorado

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Jazz at Aspen - Snowmass (the "Organization"), a Colorado non-profit corporation, which comprise the statement of financial position as of September 30, 2022, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of September 30, 2022, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP").

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America ("U.S. GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for one year after the date that the financial statements are issued.

Member: American Institute of Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT To the Board of Directors Jazz at Aspen - Snowmass Aspen, Colorado

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with U.S. GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with U.S. GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion
 is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Mc Mahan and Associates, L.L.C.
McMahan and Associates, L.L.C.

Avon, Colorado August 3, 2023

Jazz at Aspen - Snowmass (Colorado Non-Profit Corporations) Consolidated Statement of Financial Position September 30, 2022

Assets:	
Current Assets	
Cash and cash equivalents	4,454,308
Restricted cash	1,642,977
Accounts receivable, net	412,241
Promises to give, net	1,370,000
Prepaid expenses	97,016
Inventory	12,368
Deposits	254,578
Total Current Assets	8,243,488
Non-Current Assets	
Promises to give, net	587,840
Leasehold improvements	95,911
Furniture, fixtures and equipment	436,124
Less: accumulated depreciation	(404,198)
Net Fixed Assets	127,837
Total Non-Current Assets	715,677
Total Assets	8,959,165
Liabilities and Net Assets:	
Current Liabilities	
Accounts payable	782,170
Accrued expenses	144,999
Deferred revenue	125,875
Total Current Liabilities	1,053,044
Total Liabilities	1,053,044
Net Assets	
Without donor restrictions	4,305,304
With donor restrictions	3,600,817
Total Net Assets	7,906,121

Jazz at Aspen - Snowmass (Colorado Non-Profit Corporations) Statement of Activities For the Year Ended September 30, 2022

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, Gains and Other Support			
Contributions	6,623,247	2,933,806	9,557,053
Contributed nonfinancial assets	418,395	-	418,395
Sponsorships	776,300	-	776,300
Grants	58,943	-	58,943
Ticketing	2,854,145	-	2,854,145
Special events	7,550	-	7,550
Concessions, Merchandise & Other	892,450	-	892,450
Investment income (loss)	(656)	-	(656)
Net assets released from restrictions	1,006,826	(1,006,826)	-
Total Revenues, Gains and Other Support	12,637,200	1,926,980	14,564,180
Expenses			
Educational programs expenses	968,727	_	968,727
June festival expenses	796,730	_	796,730
Labor day festival expenses	7,521,348	_	7,521,348
JAS café expenses	478,676	_	478,676
Management and general expenses	756,974	_	756,974
Fundraising expenses	415,896	-	415,896
Total Expenses	10,938,351		10,938,351
Change in Net Assets	1,698,849	1,926,980	3,625,829
Net Assets - Beginning of Year	2,606,455	1,673,837	4,280,292
Net Assets - End of Year	4,305,304	3,600,817	7,906,121

Jazz at Aspen - Snowmass (Colorado Non-Profit Corporations) Statement of Functional Expenses For the Year Ended September 30, 2022

	Program Services							
	Educational	June	Labor Day	JAS	Total Program	Management		
	Programs	Festival	Festival	Café	Services	& General	Fundraising	Total
Productions & Operations	4,045	369,456	3,302,699	192,089	3,868,289	-	-	3,868,289
Programming Costs	786,229	285,568	3,455,368	156,857	4,684,022	-	-	4,684,022
Ticketing Fees	2,050	6,375	99,415	7,448	115,288	3,191	16,303	134,782
Marketing & Development	68,403	35,988	436,676	22,023	563,090	3,836	212,063	778,989
Professional Services & Licenses	-	-	-	-	-	79,746	311	80,057
Insurance	-	381	3,011	-	3,392	142,261	-	145,653
Office Expenses	-	110	-	-	110	107,911	-	108,021
Payroll Expenses	98,000	98,852	148,027	100,239	445,118	406,873	187,219	1,039,210
Other Expenses	10,000	-	181	20	10,201	7,016	-	17,217
Depreciation		-	75,971		75,971	6,140		82,111
Total	968,727	796,730	7,521,348	478,676	9,765,481	756,974	415,896	10,938,351

Jazz at Aspen - Snowmass (A Colorado Non-Profit Corporation) Statement of Cash Flows For the Year Ended September 30, 2022

Cash Flows from Operating Activities	
Cash received for concert tickets	2,720,566
Cash received for donor and sponsorship support	9,455,513
Cash received from special events	7,550
Cash received from grants	58,943
Interest and dividends received	1,095
Cash received from other sources	890,699
Cash (paid) for salaries, payroll taxes, and benefits	(1,360,365)
Cash (paid) for other goods and services	(9,065,036)
Net Cash Provided (Used) by Operating Activities	2,708,965
Cook Flows From Financing Activities	
Cash Flows From Financing Activities Cash paid for interest on note	(1,413)
Cash paid for principal on note	(150,000)
Net Cash Provided (Used) by Financing Activities	(151,413)
Net Cash Frovided (Osed) by Financing Activities	(131,413)
Net Increase in Cash, Cash Equivalents, and Restricted Cash	2,557,552
Cash, Cash Equivalents and Restricted Cash - Beginning of Year	3,539,733
Cash, Cash Equivalents and Restricted Cash - End of Year	6,097,285
Reconciliation of Change in Net Assets to Net Cash Provided (Used) by Operating Activities	
Change in net assets	3,625,829
Adjustments to reconcile:	
Depreciation	82,111
Interest expense	1,413
(Increase) decrease in accounts receivable	(233,254)
(Increase) decrease in promises to give, net	(877,840)
(Increase) decrease in prepaid expenses	(57,577)
(Increase) decrease in inventory	10,366
(Increase) decrease in beneficial interests	18
Increase (decrease) in accounts payable	70,152
Increase (decrease) in accrued items	(11,928)
Increase (decrease) in deferred revenue	99,675
	(916,864)
Net Cash Provided by Operating Activities	2,708,965
Schedule of Non-Cash Activities	
Contributed nonfinancial assets	418,395
	418,395

1. Organization

Jazz at Aspen - Snowmass ("JAS") was incorporated October 26, 1992, as a Colorado nonprofit corporation. It is dedicated to the preservation and presentation of jazz, American and popular music through world class festivals, performances and educational programs. JAS fulfills its mission by focusing efforts in the following program areas:

Educational Programs – Educational programs provide direct financial support to local public schools in the Roaring Fork Valley by complementing existing public school music programs. The goal is to ensure that these schools maintain band and music programs in their curriculum. JAS supports these programs through providing the following: instrument donations; in-schools faculty assistance; scholarships; pay to play private lesson support; tickets for teachers; beat lab; summer jazz camps; alliance with Berklee College of Music and summer scholarships, and sponsorship of the JAS Honor Jazz Program.

JAS Academy – The JAS Academy brings young musicians from around the world, at various points in their early music careers to Aspen, Colorado to provide a real-life musician education from various current day performers such as multi-Grammy award winning, and JAS Academy Artistic Director, Christian McBride. A partnership has been created with The University of Miami's Frost School of Music to provide this Program. This Program has been underwritten by Ed Bass.

June and Labor Day Festivals – The festivals expose and educate audiences through world class artist performances of a wide variety of genres including jazz, pop, soul, r 'n b, funk and world music. The June JAS Experience is presented at several intimate venues in downtown Aspen, Colorado; the JAS Labor Day Experience, presented at Snowmass Town Park with its daily capacity of 10,000 since 1996.

JAS Café – The JAS Café program includes world-renowned artists who perform jazz in a wide variety of instrumental and vocal settings across three different intimate venues in downtown Aspen. This Mission program of JAS helps ensure we build a future audience for jazz and related forms of music, ensuring the survival of this American music form. Through the support of the JAS National Council, JAS can provide extremely affordable tickets, often as inexpensive as \$35, to assure a diverse audience is able to attend. The world class Artists, a combination of Grammy winning veterans and up and coming stars, routinely perform to sold out houses. The intimate setting and high quality of the JAS Café performances has helped develop a new group of JAS National Council members, whose support is critical to the ongoing JAS Café series.

2. Summary of Significant Accounting Policies

A. Basis of Accounting

These financial statements have been prepared on the accrual basis of accounting, which recognizes revenues when earned and expenses when incurred.

B. Cash and Cash Equivalents

JAS considers all checking, savings, and money market accounts, as well as all liquid investments with a maturity of three months or less when purchased, to be cash equivalents for purposes of the Statement of Cash Flows.

2. Summary of Significant Accounting Policies (continued)

C. Investments

JAS maintains one brokerage account to accept noncash investment donations. The policy of JAS is to liquidate the investments within one month of receipt and transfer the proceeds to operating accounts.

D. Promises to Give

Written and documented promises to give, less an allowance for uncollectible amounts, are recognized when a donor makes an unconditional promise to give to JAS.

Unconditional pledges that are expected to be collected within one year are recorded at net realizable value. Unconditional pledges that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. For pledges received, the discount rate used is commensurate with the risks involved in accordance with the accounting standard for fair value measurements. Amortization of the discounts is included in contribution revenue.

As of September 30, 2022, JAS held the following pledges:

Less than one year, net	\$ 1,370,000
Between one and five years	\$ 620,000
Total long-term pledges	620,000
Less: Discount & allowances	(32,160)
Total long-term pledges, net	\$ 587,840

E. Allowance for Doubtful Accounts

JAS uses the allowance method for recognition of uncollectible receivables, whereby an allowance is established when collectability becomes doubtful. No allowance for doubtful accounts was required at September 30, 2022.

F. Inventory

Inventories, which consist primarily of left-over festival concessions, are valued at the lower of cost or market. Cost is determined on the first-in, first-out method. Donated items are recorded at estimated fair value at the date of donation.

G. Fixed Assets and Depreciation

Fixed assets are defined by JAS as assets with an initial cost of \$5,000 or more and an estimated useful life in excess of one year. As previously described, donated fixed assets are recorded at fair market value when received. Purchased fixed assets are recorded at historical cost.

Leasehold improvements (i.e., corporate office) are depreciated using the straight-line method over the estimated useful life of 39 years as opposed to the short-term lease term as it is reasonably expected that JAS will remain the current office space as that space is owned by the City of Aspen and dedicated for use by local not for profit organizations.

2. Summary of Significant Accounting Policies (continued)

G. Fixed Assets and Depreciation (continued)

Fixed assets are depreciated using the straight-line method over the following estimated useful lives:

	Estimated
Asset Class	Useful Lives
Leasehold improvements	39 years
Furniture and equipment	3 - 15 years

H. Deferred Revenue

Deferred revenue consists of sponsorships, tickets and other earned revenues received in advance.

I. Support and Revenue Recognition

Contributions of cash and other assets are reported as with donor or grantor restriction if they are received with donor or grantor stipulations that limit or specify the use of the donated assets, whether by time, period, or purpose. When a donor or grantor restriction expires – that is, when a stipulated time restriction ends or the stated purpose restriction is accomplished – donor/grantor restricted net assets are reclassified to net assets without donor restriction and reported in the Statement of Activities as net assets released from restrictions. Contributions with donor restriction received and released from restrictions within the same fiscal year are reported as contributions without donor restriction.

Contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Unconditional promises to give expected to be collected within one year are reflected as current contributions and are recorded at their net realizable value. Unconditional promises to give expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contribution revenue in the Statement of Activities. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met.

Non-monetary contributions of goods and services are recorded at their fair values in the period received. JAS primarily receives contributed nonfinancial asset that consist of donated services, contributed beverages, travel and lodging, and equipment leases. Donated services are recorded at their fair values in the period received, provided that such services either create or enhance non-financial assets or the services are considered "professional" services which would otherwise be required to purchase. Donated fixed assets are recorded at fair value when received and reflected in these financial statements as contribution revenue and an addition to fixed assets. Nonmonetary donations are recognized as revenue and offsetting expense or asset, depending on the nature of such support received.

2. Summary of Significant Accounting Policies (continued)

I. Support and Revenue Recognition (continued)

JAS receives marketing services, lodging, food and beverage, and other volunteer services in exchange for program tickets. JAS uses the face value of tickets exchanged for determining the fair value of these transactions to be recorded in the financial statements.

JAS also derives revenues from sponsorships, event tickets, and tuition within the fiscal year in which the related events or educational services are provided. JAS may receive program funding from various governmental or corporate sources in exchange for an equivalent benefit in return. Revenues from such exchange transactions are recognized as related costs to the program. Event concession and merchandise sales are recognized at a point in time when goods are transferred to the customer.

J. Income Taxes

JAS is a non-profit public organization as described in Section 501(c)(3) of the Internal Revenue Code and is thus exempt from federal and state income taxes on income which is directly related to its organizational purpose. Unrelated business income is income derived from a trade or business by the exempt organization that is not substantially related to the performance of the organization's exempt purpose or function. For the year ended September 30, 2022, JAS had no unrelated business income. JAS' Federal information returns are no longer subject to examination for tax years prior to fiscal year 2019.

K. Functional Allocation of Expenses

The financial statements report certain categories of expenses that are attributable to one or more programs or supporting functions of JAS. These expenses include depreciation, certain personnel salaries and benefits, information technology, and utilities. Depreciation is allocated based on use of assets and location of assets. Salaries and benefits are allocated based on position or time spent on each function. Information technology is allocated based on time spent and specific technology utilized.

L. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Actual results could differ from those estimates.

M. Advertising and Marketing Costs

JAS expenses all marketing and advertising costs as incurred. Total marketing and advertising costs for the year ended September 30, 2022, was \$461,502.

2. Summary of Significant Accounting Policies (continued)

N. Method used for Allocation of Expenses

The costs of program and supporting services activities have been summarized on a functional basis in the statement of activities. The statement of functional expenses presents the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the program and supporting services benefited based on time spent.

O. Basis of Presentation and Net Assets

JAS reports information regarding its financial position and activities based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

With Donor Restrictions – Net assets subject to restrictions imposed by donors or grantors. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates those resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires; that is, when the stipulated time has lapsed, when the stipulated purpose for which the resources was restricted has been fulfilled, or both.

P. Subsequent Events

Management has evaluated potential subsequent events prior to August 3, 2023, any such events have been included in these financial statements.

3. Investment Income

Investments are reported on the financial statements at fair market value. At September 30, 2022, JAS did not hold any investments. Net investment gain/(loss) reported in the Statement of Activities consists of interest and dividend income received, as well as both realized and unrealized gains and losses. Investment income is considered to be without restrictions unless the earnings are restricted, either as to purpose or time period, by the donor of the original contribution.

JAS' investment income for the year ended September 30, 2022, is summarized as follows:

	_	out Donor strictions	With Donor Restrictions	Total
Interest and dividend income Realized gains (losses)	\$	1,095 (1,751)	<u>-</u> -	1,095 (1,751)
Net investment income (loss)	\$	(656)		(656)

4. Fixed Assets

Detail of JAS' fixed assets for the year ended September 30, 2022, are as follows:

Asset Class	Beginning Balance	Additions	Deletions	Balance at Year End
Leasehold Improvements Furniture, fixtures and equipment Less: accumulated depreciation	\$ 95,911 444,239 (330,202)	- - (82,111)	- (8,115) 8,115	95,911 436,124 (404,198)
Net Fixed Assets	\$ 209,948	(82,111)		127,837

5. Loans Payable

SBA Loan – In June 2020, JAS executed a secured disaster loan with the United States Small Business Administration in the amount of \$150,000 (the "SBA Loan"). The SBA Loan, which is secured by all of JAS' tangible and intangible personal property and bears interest at 2.75% per annum, matures in June 2050. The SBA Loan proceeds are to be used solely as working capital to alleviate economic injury caused by disaster occurring in January 2020 and continuing thereafter. Under the loan terms, all of JAS' tangible and intangible personal property are collateral, and JAS is required to obtain and itemize receipts and contracts for all loan funds spent to submit to SBA whenever requested. No payments were due for the first twelve months. In 2021, the SBA extended the deferral period, so no payments were due for the first 24 months. In February 2022, JAS paid off the full balance of the SBA Loan.

6. Classification of Net Assets and Net Assets Released from Restriction

During the year ended September 30, 2022, the following net assets were released from restriction:

Purpose restrictions accomplished:	
JAS Center	\$ 125,626
JAS Academy	18,000
Scholarship program	9,800
Education programs	294,000
2022 Operations	19,400
Time restrictions expired:	
Passage of specified time	540,000
Total restrictions released	\$ 1,006,826

6. Classification of Net Assets and Net Assets Released from Restriction (continued)

At September 30, 2022, JAS had the following net assets both without donor restrictions and with donor restrictions:

Without donor restrictions:	
Undesignated	

\$ 4,177,467 Invested in property and equipment, net of debt 127,837 Total net assets without donor restrictions 4,305,304

W

Vith donor restrictions:	
Purpose restrictions:	
JAS Center	1,390,891
JAS Academy	170,768
Education programs	81,318
Time-restricted for future periods:	
General future pledges	1,957,840
Total net assets with donor restrictions	3,600,817
Total Net Assets	\$ 7,906,121

7. Liquidity and Availability of Resources

JAS' net assets consist of donor-restricted amounts and amounts without donor restrictions. JAS' investment policy and liquidity management is structured around short-term investments to ensure financial assets are available as general expenditures and other obligations become due. In the event of an unanticipated liquidity need, JAS could access credit.

JAS' financial assets available within one year of September 30, 2022, for general expenditures are as follows:

Cash, cash equivalents and restricted cash	\$	6,097,285
Accounts and interest receivable		412,241
Promises to give, net		1,370,000
Total	Φ.	7 070 506
Total	Φ	7,879,526

8. Contributed Nonfinancial Assets

During the year ended September 30, 2022, JAS recognized the following contributed nonfinancial assets:

	Revenue			Valuation		
Nonfinancial Asset	Re	cognized	How Utilized	Donor Restrictions	Technique	
Marketing services	\$	207,780	Marketing	No associated restrictions	Vendor rates	
Facility and lot rentals		10,000	Productions	No associated restrictions	Vendor rates	
Event décor		23,873	Productions	No associated restrictions	Vendor rates	
Liquor and beverage		93,903	Bar sales	No associated restrictions	Vendor rates	
Lodging		27,500	Artist travel	No associated restrictions	Vendor rates	
Other donations		55,339	Various	No associated restrictions	Vendor rates	
Total	\$	418,395				

9. Revenue from Contracts with Customers

For the year ended September 30, 2022, revenue recognized for goods transferred or performance obligations met at a point in time were \$4,419,306. There were no revenues recognized for goods transferred or performance obligations met over time during 2022. Revenues may be affected by general economic conditions and inflationary pressures. Revenues are primarily collections from donors and local program participants.

10. Short-term Leases

Red Brick Center Lease – Effective January 1, 2022, JAS renewed a one-year term lease agreement for administrative offices with the City of Aspen. The lease calls for monthly rent payments of \$2,376, and additional amounts are due for prorated utility, and parking spaces. JAS entered into another one-year lease for the 2023 calendar year calling for monthly rent payments of \$2,447.

Circle E Storage – Effective October 1, 2021, JAS renewed a one-year term lease agreement for office and warehouse storage with Circle E Property Management Company. The lease calls for monthly rent payments of \$2,315, and additional amounts are due for cam charges. JAS entered into another one-year lease effective October 1, 2022 calling for monthly rent payments of \$2,593.

11. Other Agreements

Real Estate Purchase Agreement – In July 2018, JAS entered into an agreement to purchase a commercial unit in Aspen Colorado for \$12.5 million, which would be used for a new building for JAS Café events. The contract had been extended and in February 2022 was replaced by the execution of a multi-year lease with Purchase Option. In 2018, a \$250,000 deposit was held in escrow by the Land Title Company in relation to the building purchase agreement and is included in deposits in the accompanying statement of financial position.

Event Facility Agreements – JAS enters into several short-term agreements with venues to host their programs and festivals during the year. The agreement terms do not extend beyond one year, and rates are based on the events held per each venue.

11. Other Agreements (continued)

Town of Snowmass Village – On April 8, 2018, JAS entered into an agreement with the Town of Snowmass Village ("TOSV") to produce the 2018 - 2020 three-day concert festival and club concerts over the Labor Day weekend. Pursuant to the agreement, TOSV will contribute \$150,000 per year to JAS. The agreement has been extended annually. In 2022, TOSV contributed \$150,000. In 2023, TOSV will contribute \$162,000. Unless extended, the agreement will terminate on September 15, 2023

Consulting and Production Services Agreement – On December 1, 2016, JAS renewed a consulting agreement with a production and promotion company (the "Promoter") to provide consulting and other related services for the Labor Day festival that JAS produces. The terms of the agreement shall continue for six years through December 1, 2022. Due to the COVID-19 pandemic, the agreement was automatically extended through December 1, 2023. The Promoter may extend the initial term for one additional five-year option at its sole discretion

Services to be provided by the Promoter include assisting in the procurement of headlining talent and sponsorships, review and advising on the annual budgets, obtaining the best pricing for production elements, marketing, food and beverage consulting, and providing ticketing and production services. In consideration for the services, JAS is required to pay the Promoter each year an amount equal to \$250,000 increasing by 3.5% starting with the 2018 festival (fixed fee), as well as the Promoter's profit share. The profit share consists of 50% of the first \$100,000 of net profits and 33% of the net profits over \$325,000.

The net profits between \$100,000 and \$325,000 are retained entirely by JAS. As defined in the agreement, the term net profit excludes most patron donations and other contributions to JAS. The Promoter is also entitled to 20% commission on the gross sponsorship fees secured through the Promoter's efforts.

During the year ended September 30, 2022, JAS paid the Promoter \$353,708 related to this agreement.

12. Life Insurance Policy

JAS maintains \$500,000 of term life insurance on a key employee. As of December 31, 2022, there was no cash surrender value on this policy.

13. Retirement Plan (SEP IRA)

Employees are generally eligible to participate in a retirement and savings plan that qualifies under Section 408(k) of the Internal Revenue Code, a simplified employee pension individual retirement arrangement (SEP IRA). At the discretion of the Board of Directors, JAS contributes the equivalent of 2% of each employee's earnings. JAS' contribution is 100% vested at the time of contribution. The Board elected to not make contributions to the plan for the year ended September 30, 2022.

13. Retirement Plan (SEP IRA) (continued)

In January 2022, JAS terminated the SEP IRA Plan and started a SIMPLE IRA Plan. Employees are generally eligible to participate in this plan that qualifies under Section 408(k) of the Internal Revenue Code, a savings incentive match plan for employees individual retirement arrangement (SIMPLE IRA). JAS contributes a matching contribution equal to each employee's salary reduction contributions up to a limit of 3% of the employee's compensation for the calendar year. All contributions are 100% vested at the time of contribution. During the year ended September 30, 2022, JAS made matching contributions to the plan totaling \$13,388.

14. Related Party Transactions

Throughout the year-long period, members of the Board of Directors of JAS have various transactions with JAS. These transactions represent pledges, contributions, Board member dues, ticket purchases and other transactions that are consistent with transactions with other donors/patrons of JAS. These transactions represent a concentration that may adversely affect JAS if events were to occur that caused a significant decline in Board member financial support.

15. Concentrations of Credit Risk

The Federal Deposit Insurance Corporation ("FDIC") insures up to \$250,000 per depositor at each separately chartered FDIC-member financial institution, without regard to the nature of the accounts. At September 30, 2022, \$6,014,298 of JAS' cash and cash equivalents were not covered by FDIC insurance. JAS has not experienced any losses on its cash balances and believes it is not exposed to any significant credit risk.

16. Concentrations of Revenue Sources

Over 66% of JAS total revenue (both contributed and earned) was related to its two main festivals: the June Festival and the Labor Day Festival. This signifies a concentration that may adversely affect JAS if events were to occur that affected the viability of any of these two festivals. As a local not-for-profit organization, JAS' primary purpose and source of revenues are concentrated in the Aspen-Snowmass area.

Approximately 19% of sponsorship revenue was received from one source. JAS relies on large sponsors to support future performances. Without this type of support, there would be limited resources to produce the shows.

17. Subsequent Events

Building Purchase Update – JAS and the Seller/Developer recently executed a new contract which includes a 10-year lease as well as a 5-year JAS Purchase Option. The Lease commences nine (9) months after the Seller delivers to JAS the property in its "white box" state, for JAS' buildout. Since and during the year ended September 30, 2022, JAS continued to refine its design plans for the JAS Center, which were submitted in final form to the Developer in December 2021 for inclusion in their construction permit for the JAS Center space to the City of Aspen. The Developer will begin the construction of the "white box" in the spring of 2023, including all walls, floors, rooms, doors and windows as designed by JAS, as well as utilities including electrical and plumbing. The rough construction schedule plans for the "white box" to be turned over to JAS in the spring of 2024 with JAS' interior buildout of the space taking a maximum of one year and anticipated opening in the spring of 2025.